

INTERNATIONALIZATION GOVERNANCE: ACTORS, DECISIONS, DRIVES.







Setting the scene: the ISAS Evaluation





The Internationalization Strategies Advisory Service (ISAS) is offered by the International Association of Universities (IAU) to Universities interested in developing or reviewing their internationalization policy. The ISAS provides an evaluation, expert advice, and recommend approaches based on best practice around the world.

UNIBO decided to undergo an evaluation process in 2019.



- Internationalization strategy;
- Institutional Internationalization monitoring;
- Governance and management structure of internationalization;
- Financial resources for internationalization;
- International recruitment of academic and administrative staff;
- Strategic partnerships and agreements;
- Internationalization of research;
- Internationalization of the curriculum;
- Extra-curricular activities to encourage "internationalization at home";
- Language policies;
- International mobility of academic and administrative staff:
- Student mobility (exchanges, internships and enrolling)
- Transnational and online education and distance learning
- Culture / ethos internationalization of the university

Main Observations Let's start with the positive ones..



- UNIBO leadership is highly engaged and committed to driving the internationalization of the university
- There is a large number of internal stakeholders who are directly involved in and committed to advancing internationalization at UNIBO
- Internationalization is fully integrated into the overall vision and mission of the university and its Strategic Plan
- The internationalization at UNIBO in both volume and scope of activity is already quite comprehensive



















Delegate for Technologies to support internationalization actions

Vice Rector for Teaching and his delegate for International teaching and education Rector's delegate for Multilinguism and interculturality

Each department has appointed a department delegate for internationalization

Ad hoc committees for specific international projects (ISAS, ONE EUROPA for example)

Academic Senate - Group international relations Representative in the Board of Directors for Internationalization

Main Observations Things to improve..



The is a great diversity of modes and actions taken by various academic departments.

There seems to be a lack of a coherent and comprehensive governance and management structure to accommodate this diversity of actions to share good practice.



The panel observed an uneven level of emphasis on some aspects of internationalization.



There is a wide variety of services and support systems in place but their availability and offer is not always known to the end-user.



LET'S DISCUSS....